

Optimiser la circularité des batteries de véhicules électriques par la logistique partagée et l'économie de l'usage

Optimizing the Circularity of Electric Vehicle Batteries through Shared Logistics and the Usage Economy

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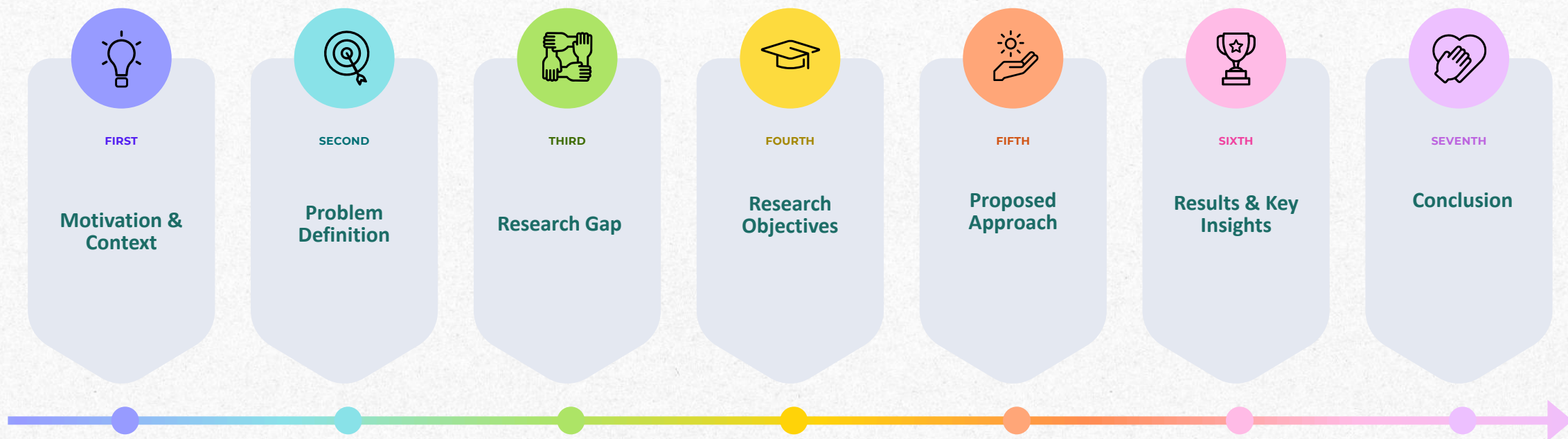
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mai 2026



Presentation Agenda



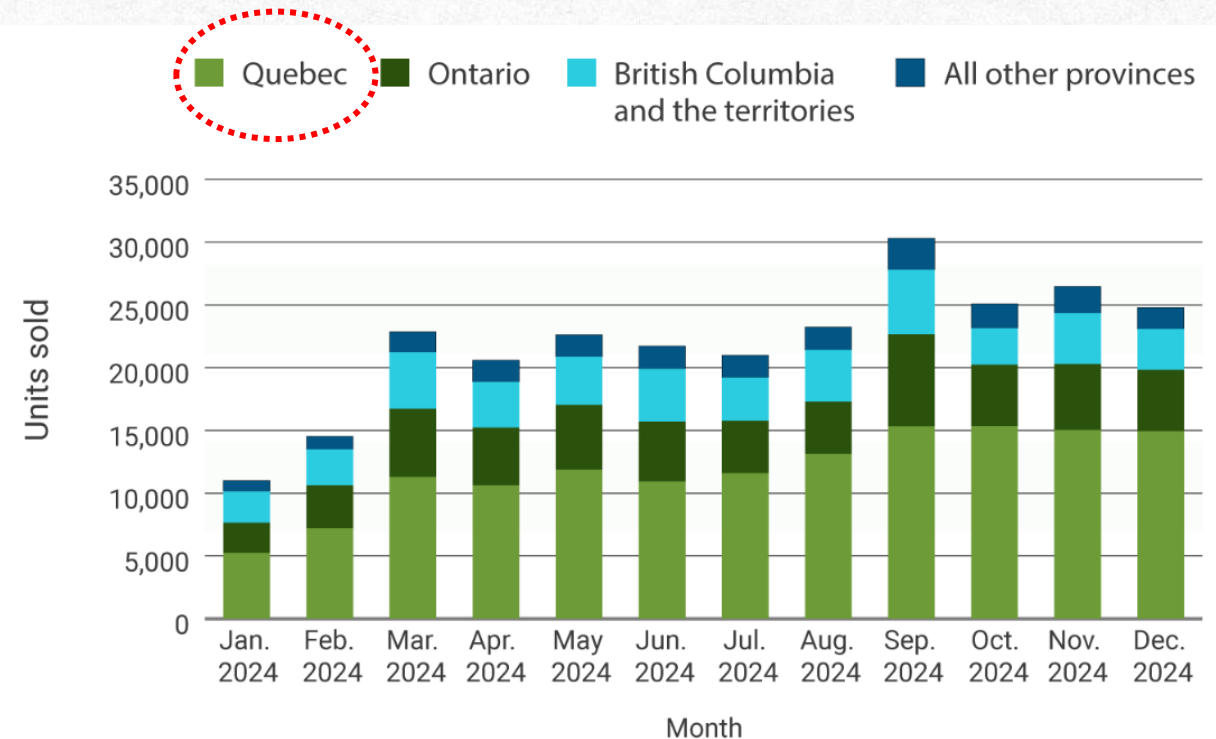
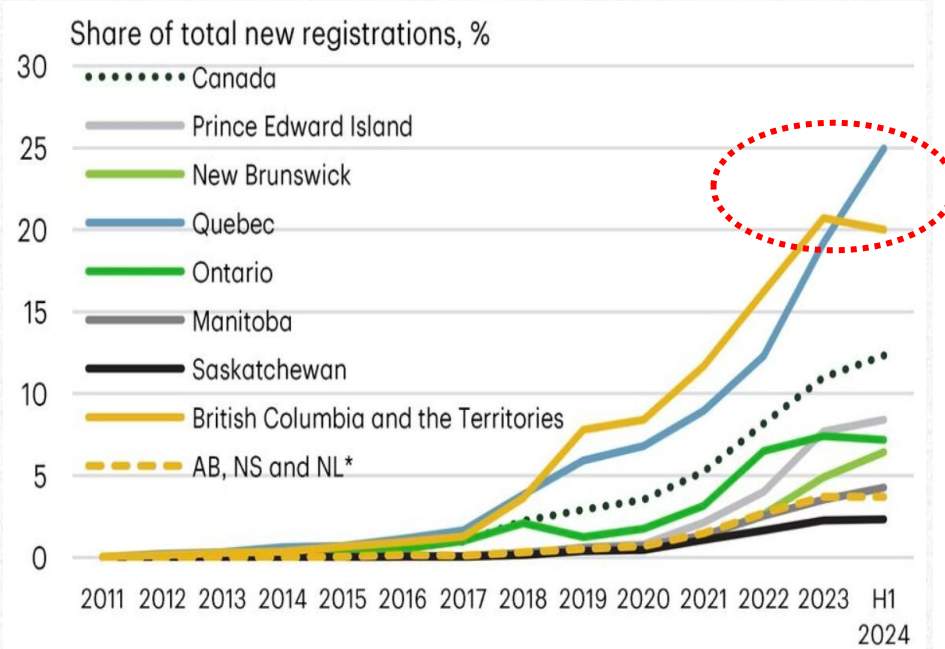


FIRST

Motivation &
Context

Motivation & Context

- Rapid growth of electric vehicles
- Surge in end-of-life battery flows
- Pressure on logistics and sustainability





SECOND

Problem
Definition

01



The popularity of EVs worldwide

02



EVBs

03



Shorter First Life than EVs

04



When batteries leave vehicles, they are still valuable

05



SOH (70-80%)



SECOND

Problem
Definition



100% SOH → brand new battery



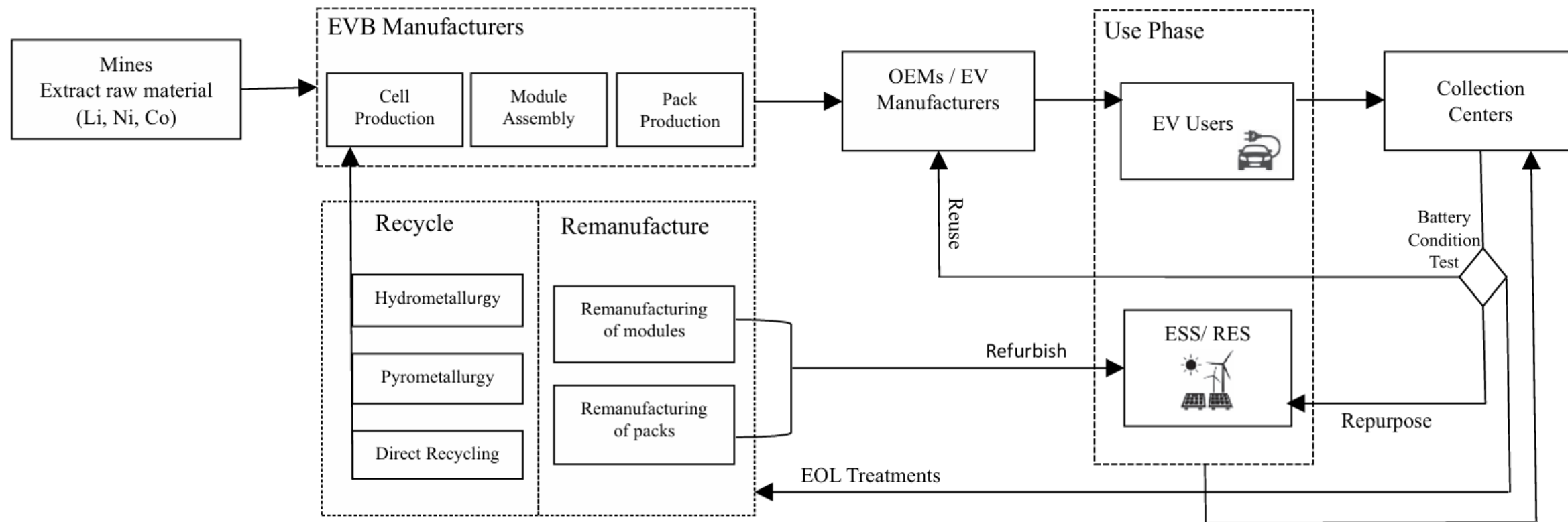
70–80% SOH → still usable (second life)



<70% SOH → end-of-life / recycling

They are still valuable, especially because they contain critical raw materials such as lithium, nickel, and cobalt.

Over 12 million EVBs will reach end-of-life by 2030.



Closed-loop supply chain for electric vehicle battery.



THIRD

Research Gap

Research Gaps

- High operational costs
- Lack of coordination among stakeholders
- Fragmented and inefficient networks
- Uncertainty in return quantity and quality
- Limited infrastructure for collection and processing

Challenges in Current Reverse Logistics and CLSC Systems



THIRD

Research Gap

Research Gaps

1

From an optimization perspective

- Limited ability to incorporate **collaboration among multiple actors**
- Shared use of logistics infrastructures is rarely considered

2

From a business model perspective

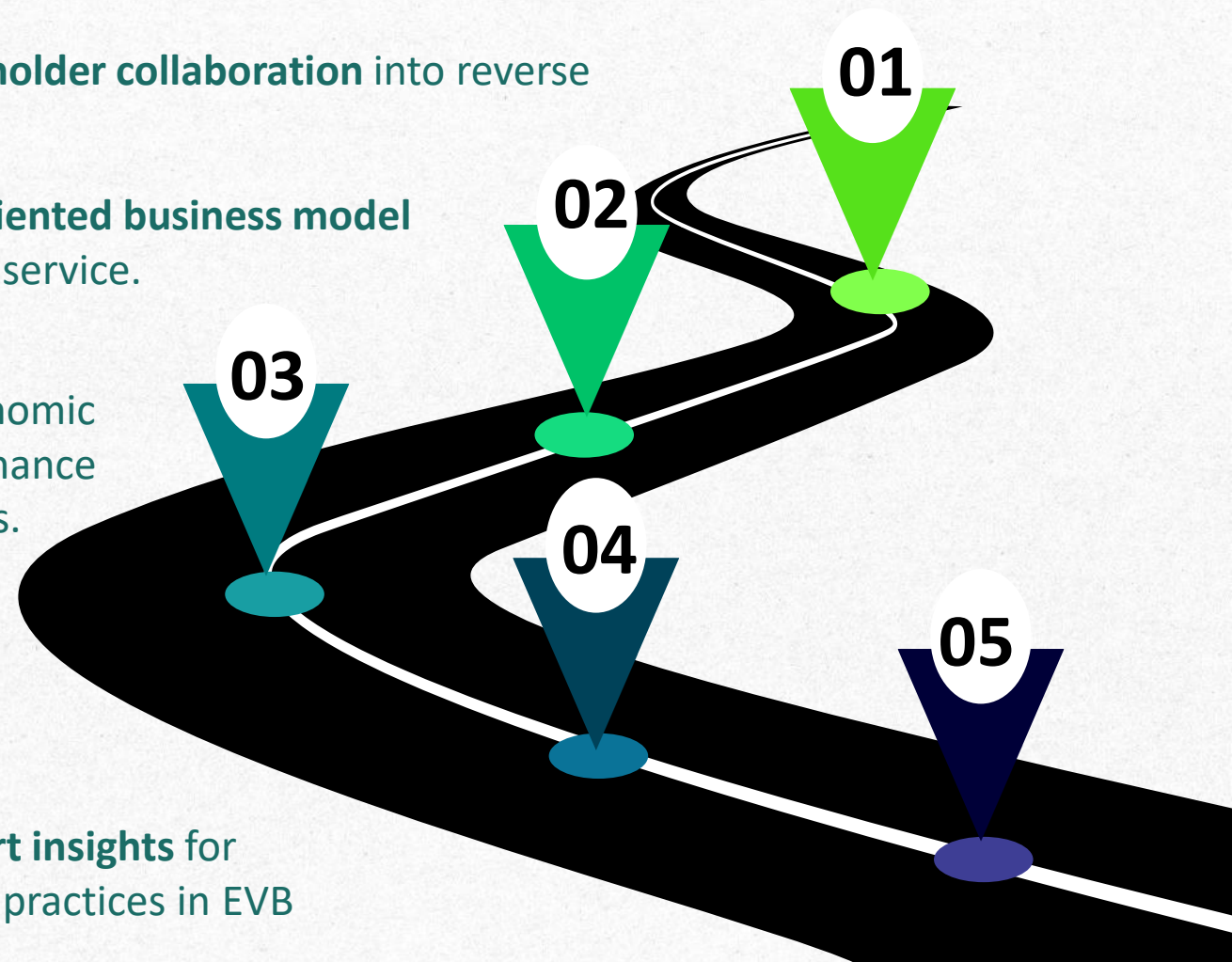
- Circular business models are conceptually well-developed, with limited integration of sharing economy principles
- However, they mainly lack **quantitative validation**
- Their **economic and operational feasibility** remains uncertain



FOURTH

Research
Objectives

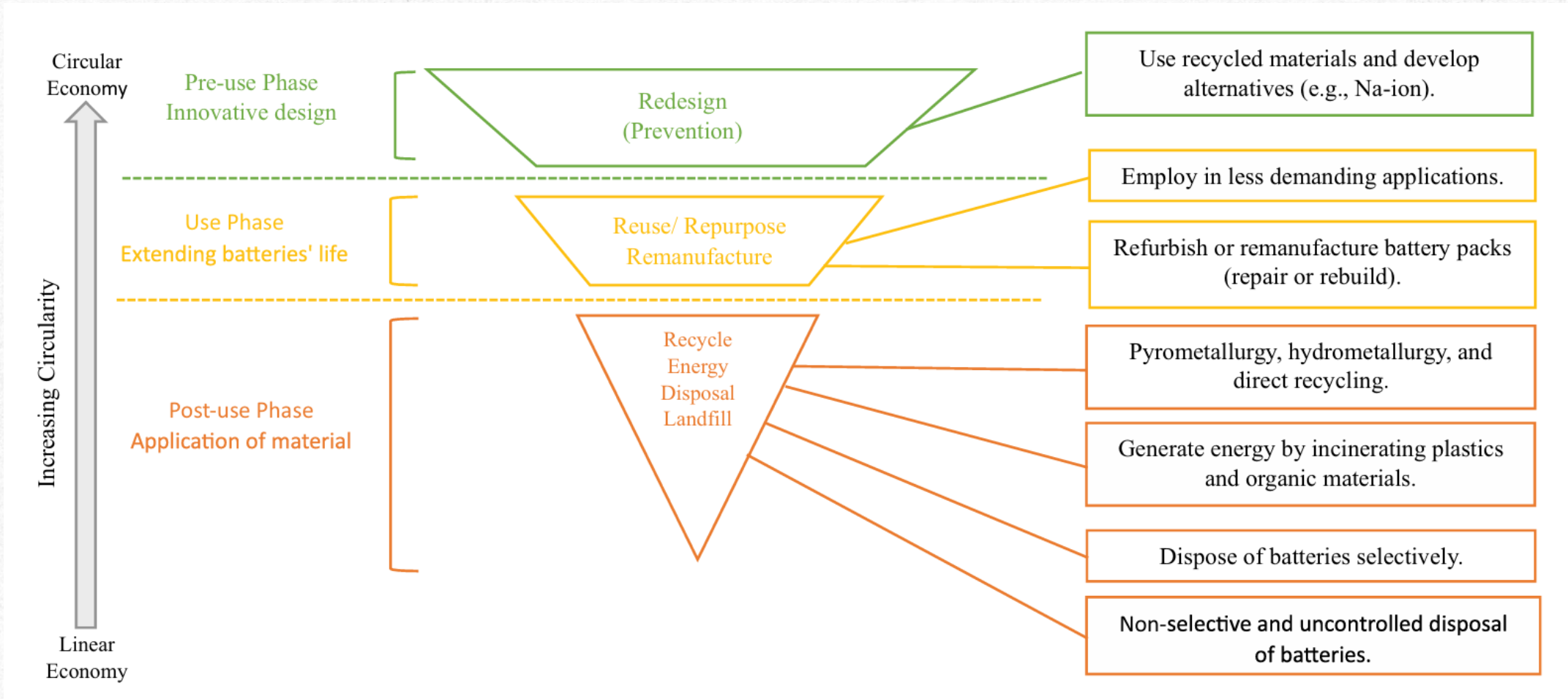
- ▶ **First** To incorporate **multi-stakeholder collaboration** into reverse logistics systems.
- ▶ **Second** To design a **feasible use-oriented business model** shifting from ownership to service.
- ▶ **Third** To develop a **quantitative framework** evaluating economic and environmental performance of shared logistics networks.
- ▶ **Fourth** To assess the impact of **sharing economy** on:
recovery costs
network efficiency
- ▶ **Fifth** To provide **decision-support insights** for adopting sharing economy practices in EVB industry.





FIFTH

Proposed
Approach



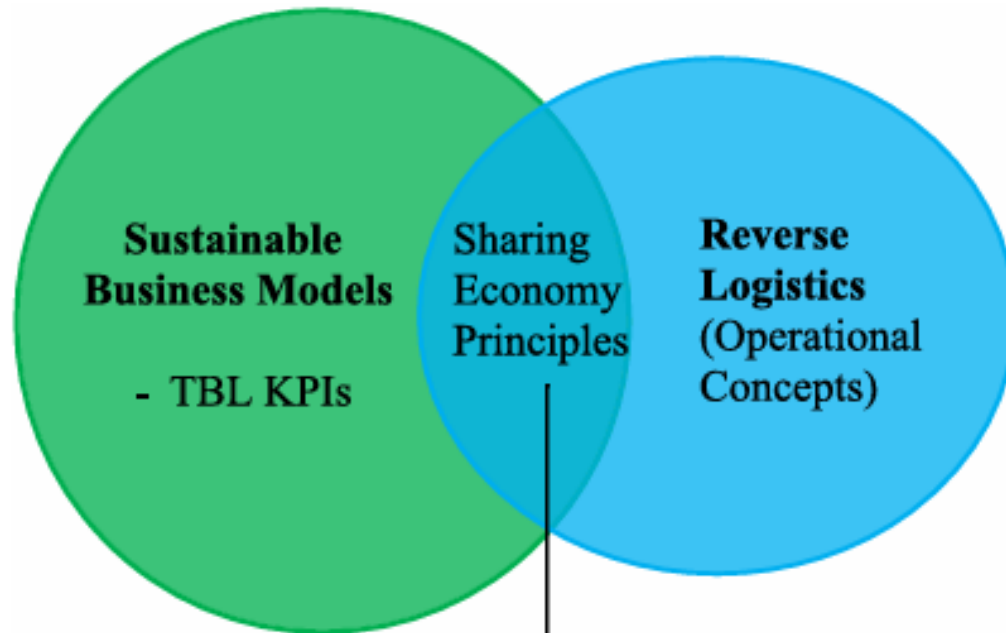
Electric vehicle battery waste hierarchy model.



FIFTH

Proposed
Approach

Sharing Economy + Reverse Logistics = Shared
Reverse Logistics

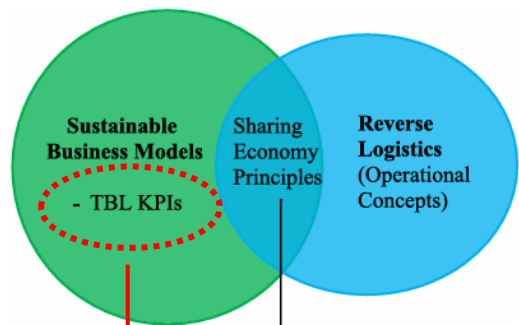


This study: Sustainable SRL
business model



FIFTH

Proposed
Approach

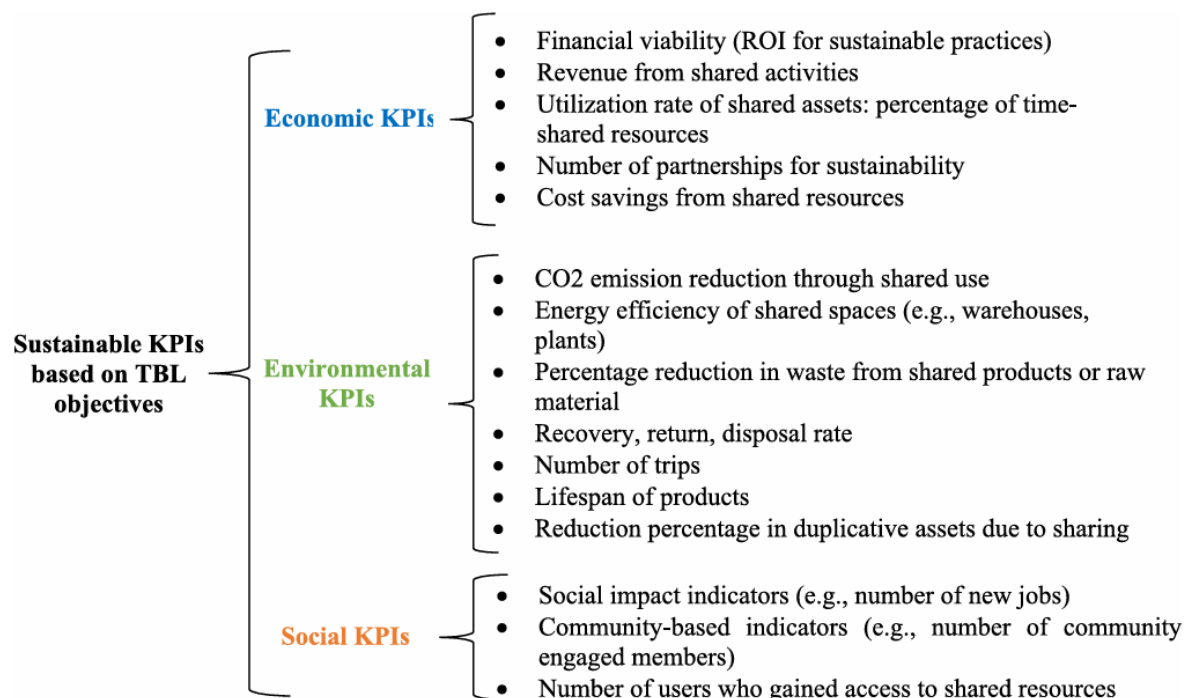


Shared
Reverse
Logistics

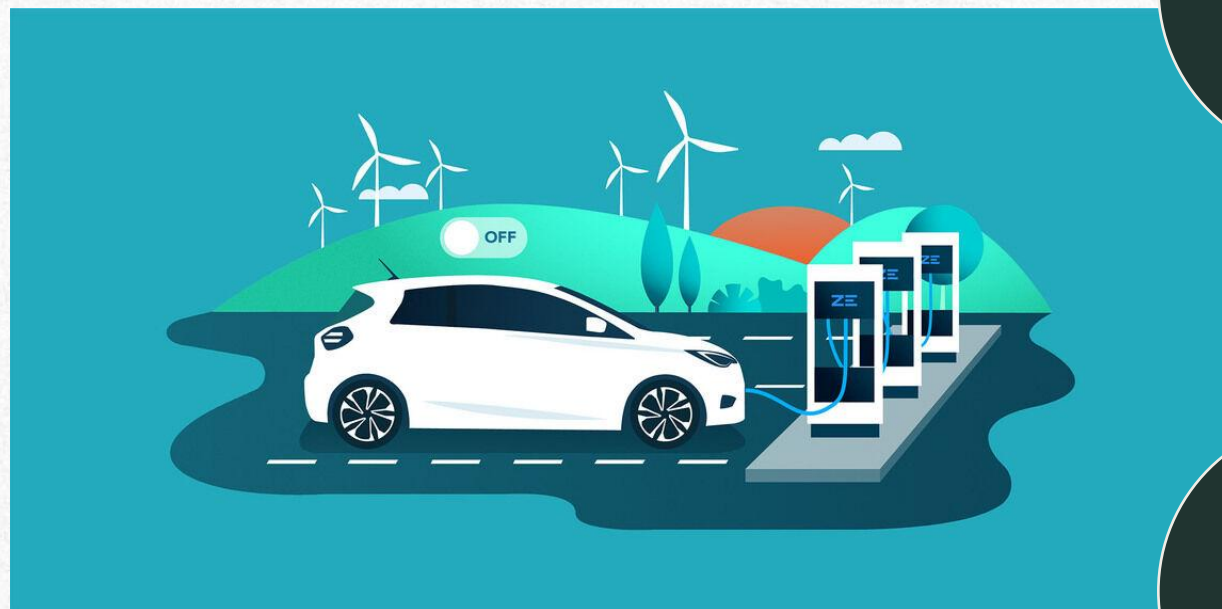
Transportation Sharing

Facility (or Capacity) Sharing

Used Parts Sharing



Use-oriented Business Model



Battery
Swapping
System
(BSS)



Battery-
as-a-
Service
(BaaS)



Users
access the
product
without
owning it.



SIXTH

Results & Key
Insights

These models shift from **ownership**
to access => more efficient and
circular use of EV batteries.

Battery
Swapping
System
(BSS)



Battery-
as-a-
Service
(BaaS)

Users
access the
product
without
owning it.

BSS	BaaS
Users exchange depleted batteries for charged ones.	Battery is provided as a service, separate from the vehicle.
Example: Swap stations for EVs	Examples: - Pay-per-use battery - Subscription-based battery usage
Key Ideas: - Reduces charging time - Enables shared battery infrastructure	Key Ideas: - Customers buy the EV without the battery - Battery is managed by a service provider

Mathematical Optimization Model (MILP)

- Trade-off: Economic & Environment Objectives

BaaS

BSS

Baseline

$$\max Z_1 = \sum_{t \in T} [Re_t - (FC_t + FLC_t + SC_t + RLC_t + IC_t)]$$

Revenue

Fixed
Cost

Forward
Logistics Cost

Shortage
Cost

RL Cost

Inventory
Cost

$$\min Z_2 = \sum_{t \in T} (GHG_t^{elect} + GHG_t^{trans})$$

Max
Profit

Min GHG
emissions



SIXTH

Results & Key
Insights



Criteria	Baseline (CLSC)	BSS	BaaS
System Type	Traditional (No sharing)	Infrastructure sharing	Ownership-based model
Profit	Reference	+0.5% to +0.6%	+11%
GHG Emissions	Reference	-2% to -4%	Improved via higher recovery efficiency
Recovery Volume	Low	Slight improvement	~4× increase
Battery Flow Control	Low	Medium	High
Coordination Level	Fragmented	Shared infrastructure	Centralized coordination
Overall Performance	Weak	Moderate improvement	Strong improvement



Conclusion

The future is not just **electric...**
it is **circular** and **shared**.



Q&A



Thank You for Your Attention 😊



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